

COMMUNITY & LEISURE	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2001/2002	***** 2002/03 *****		2003/2004
	£	ORIGINAL	REVISED	£

SERVICE ANALYSIS

Sport and Leisure	353,478	443,820	471,970	478,370
Personal Social Services	2,647	38,270	31,470	32,300
Community Information Centre	59,408	58,020	56,160	57,610
Arts Development	19,876	26,510	24,690	33,960
Saffron Walden Museum	208,163	201,370	204,280	211,910
Tourism	90,862	91,750	94,000	100,660
Grants to Outside Bodies	119,525	110,830	110,830	110,830
Emergency Planning	47,416	36,760	37,620	35,470
Community Safety	66,491	49,860	56,490	42,970
Drug Awareness	46,266	13,970	13,970	6,030
Bridge End Gardens	52,816	43,720	54,430	53,170
DIRECT BUDGET TOTAL	1,066,948	1,114,880	1,155,910	1,163,280
Internal Charges (Net)	822,753	593,480		
	1,889,701	1,708,360		

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COMMUNITY & LEISURE MANAGEMENT

Staffing Costs	126,711	131,450	129,660	136,390
Direct Admin Costs	3,896	1,770	1,830	1,810
DIRECT BUDGET TOTAL	130,607	133,220	131,490	138,200
Internal Charges (Net)	(130,607)	(133,220)		
	<u>0</u>	<u>0</u>		

SPORTS AND LEISURE

LEISURE (CLIENTSIDE)

PFI arrangement	-	250,000	250,000	258,750
Other Premises Costs	-	-	2,550	2,610
Private Finance Initiative Expenses	20,337	-	20,000	-
Premises - Dunmow Sports Centre	28,991	-	-	-
Premises - Lord Butler Fitness & Leisure Centre	96,906	-	-	-
Management Fee	27,232	-	-	-
DIRECT EXPENDITURE BUDGET	173,466	250,000	272,550	261,360
Income - Contract Payments	(11,114)	-	-	-
- Other	(32,570)	(30,710)	(25,430)	(19,800)
DIRECT BUDGET TOTAL	129,782	219,290	247,120	241,560
Internal Recharges (Net)	522,449	424,530		
	<u>652,231</u>	<u>643,820</u>		

LEISURE & ADMINISTRATION

Staffing Costs	51,678	50,630	51,690	54,770
Direct Admin Costs	1,114	750	1,460	1,530
DIRECT BUDGET TOTAL	52,792	51,380	53,150	56,300
Internal Charges (Net)	(29,087)	(27,090)		
	<u>23,705</u>	<u>24,290</u>		

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SPORTS DEVELOPMENT

Staffing Costs	29,943	30,760	31,280	32,690
Promotional Activities	12,390	11,540	11,430	11,720
Sports Development Training	10,544	14,630	14,500	14,900
DIRECT EXPENDITURE BUDGET	52,877	56,930	57,210	59,310
Income - Sports Development Trading	(12,580)	(17,000)	(17,000)	(17,000)
DIRECT BUDGET TOTAL	40,297	39,930	40,210	42,310
Internal Recharges (Net)	38,767	34,690		
	79,064	74,620		

PERSONAL SOCIAL SERVICES

DAY CENTRES

Direct Costs	- Saffron Walden	11,486	12,850	10,860	10,960
	- Stansted	7,519	9,910	7,960	8,030
	- Takeley	6,352	9,220	7,030	7,190
	- Thaxted	7,612	9,400	8,310	8,500
	- Dunmow	13,036	13,240	14,400	14,710
DIRECT EXPENDITURE TOTAL		46,005	54,620	48,560	49,390
Income	- Donations	(3,569)	(3,350)	(4,090)	(4,090)
	- Fees and Charges	0	(13,000)	(13,000)	(13,000)
DIRECT BUDGET TOTAL		42,436	38,270	31,470	32,300
Internal Recharges (Net)		63,066	58,580		
		105,502	96,850		

MEALS ON WHEELS

Staffing Costs	160,731
Cost of Meals	87,341
Direct Admin Costs	2,466
DIRECT EXPENDITURE BUDGET	250,538
Income	- Charges for Meals
	(126,405)
	- ECC Contribution
	(163,922)
DIRECT BUDGET TOTAL	(39,789)
Internal Charges (Net)	39,789
	0

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COMMUNITY INFORMATION CENTRE

Staffing Costs	34,082	41,380	40,240	42,640
Premises - Thaxted	47,439	16,160	16,790	16,570
Direct Admin Costs	11,729	9,880	8,530	7,800
DIRECT EXPENDITURE BUDGET	93,250	67,420	65,560	67,010
Income - Agency Account	(33,842)	(9,400)	(9,400)	(9,400)
DIRECT BUDGET TOTAL	59,408	58,020	56,160	57,610
Internal recharges (Net)	(59,408)	(58,020)		
	<u>0</u>	<u>0</u>		

ARTS DEVELOPMENT

Staffing Costs	26,568	29,420	27,590	29,730
Professional Promotions	6,657	3,250	6,750	6,890
Community Development	2,830	2,250	2,250	2,250
Other Running Costs	4,447	3,000	3,010	3,010
DIRECT EXPENDITURE TOTAL	40,502	37,920	39,600	41,880
Income - Grant	(15,670)	(9,910)	(9,910)	(2,920)
- Other	(4,956)	(1,500)	(5,000)	(5,000)
DIRECT BUDGET TOTAL	19,876	26,510	24,690	33,960
Internal Charges (Net)	9,817	9,660		
	<u>29,693</u>	<u>36,170</u>		

MUSEUM - SAFFRON WALDEN

Staffing Costs	151,228	153,380	156,070	163,800
Repairs and Maintenance	36,943	33,000	33,000	34,120
Additional Storage	3,322	3,460	3,280	3,340
Other Premises Costs	17,358	18,130	18,690	19,500
Conservation and Display	4,100	4,400	4,400	4,500
Collection Management	4,981	3,240	3,240	3,330
Direct Admin Costs	20,097	16,830	16,940	14,080
DIRECT EXPENDITURE BUDGET	238,029	232,440	235,620	242,670
Income - School Visits	(9,517)	(9,100)	(9,500)	(9,500)
- Admission Charges	(5,419)	(7,000)	(7,000)	(7,000)
- Museum Grants	(1,187)	(3,000)	(3,000)	(3,000)
- Other	(7,581)	(5,600)	(5,600)	(5,020)
- External Charges	(6,162)	(6,370)	(6,240)	(6,240)
DIRECT BUDGET TOTAL	208,163	201,370	204,280	211,910
Internal Charges (Net)	44,517	46,600		
	<u>252,680</u>	<u>247,970</u>		

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TOURIST INFORMATION CENTRE

Staffing Costs	75,998	78,250	80,580	86,570
Premises	22,576	24,000	23,760	23,980
Promotional Activities	11,443	9,150	9,400	9,460
Direct Admin Costs	1,188	1,360	1,360	1,360
Grants and Subscriptions	1,075	1,200	1,110	1,140
DIRECT EXPENDITURE BUDGET	112,280	113,960	116,210	122,510
Income	(21,418)	(22,210)	(22,210)	(21,850)
DIRECT BUDGET TOTAL	90,862	91,750	94,000	100,660
Internal Charges (Net)	43,014	40,870		
	133,876	132,620		

GRANTS AND CONTRIBUTIONS

Voluntary Organisation Support				
Citizens Advice Bureaux	69,000	69,000	69,000	69,000
Assistance to the Arts	4,500	4,500	4,500	4,500
Sport and Recreation	9,590	1,500	1,500	1,500
Council for Voluntary Service	13,220	13,220	13,220	13,220
Volunteer Bureau	2,500	2,500	2,500	2,500
Crossroads Care Scheme	8,000	8,000	8,000	8,000
Other Welfare Grants	22,446	11,600	11,600	11,600
Assistance to the Arts Subscriptions	4,514	4,510	4,510	4,510
Sport & Recreation Subscriptions	260	500	500	500
Local Road Safety Advisory Committee	500	500	500	500
One Year core Funding	0	10,000	10,000	10,000
Contingency	0	5,000	5,000	5,000
DIRECT EXPENDITURE TOTAL	134,530	130,830	130,830	130,830
Income - Pig Market	(15,005)	(20,000)	(20,000)	(20,000)
DIRECT BUDGET TOTAL	119,525	110,830	110,830	110,830
Internal Charges (Net)	74,286	81,540		
	193,811	192,370		

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EMERGENCY PLANNING

Staffing Costs	26,779	33,360	34,230	32,030
Emergency Centre	501	590	640	640
Disaster Funding	18,116	0	0	0
Direct Admin Costs	2,020	2,810	2,750	2,800
DIRECT BUDGET TOTAL	47,416	36,760	37,620	35,470
Internal Charges (Net)	10,956	26,840		
	58,372	63,600		

COMMUNITY SAFETY

Staffing Costs	22,884	21,660	29,390	32,060
Community Safety	0	7,500	7,500	7,500
Youth Initiatives	27,960	28,000	28,000	28,000
Crime Prevention	59,243	20,300	53,660	23,010
DIRECT EXPENDITURE TOTAL	110,087	77,460	118,550	90,570
Income - Grants & Donations	(16,500)	(6,000)	(6,000)	(6,000)
- Partnership	(26,564)	(20,000)	(52,960)	(40,000)
- Other	(532)	(1,600)	(3,100)	(1,600)
DIRECT BUDGET TOTAL	66,491	49,860	56,490	42,970
Internal Charges (Net)	169,122	67,110		
	235,613	116,970		

DRUG AWARENESS

Staffing Costs	29,372	29,370	29,470	31,530
Drugs Reference Group	12,500	0	0	0
Communities Against Drugs	14,290	0	36,100	0
Direct Admin Costs	7,177	4,600	4,500	4,500
DIRECT EXPENDITURE TOTAL	63,339	33,970	70,070	36,030
Income - Donations	(2,783)	0	0	0
- Partnership	(14,290)	(20,000)	(56,100)	(30,000)
DIRECT BUDGET TOTAL	46,266	13,970	13,970	6,030
Internal Charges (Net)	11,975	18,050		
	58,241	32,020		

BRIDGE END GARDENS

Staffing Costs	21,993	21,230	23,560	25,720
Gardens	59,602	31,490	57,340	27,450
DIRECT EXPENDITURE TOTAL	81,595	52,720	80,900	53,170
Income - Grant	(26,269)	(9,000)	(26,470)	0
- Donations	(2,510)	0	0	0
DIRECT BUDGET TOTAL	52,816	43,720	54,430	53,170
Internal Charges (Net)	14,097	3,340		
	66,913	47,060		